Children's Trust Ad Hoc Scrutiny Panel ACTION PLAN

19th July 2010

SCRUTINY RECOMMENDATION	PROPOSED ACTION	BY WHOM	BUDGET COST	TIMESCALE
 That the Children's Trust establishes a clear and systematic link with Middlesbrough Council's Executive and the Board of NHS Middlesbrough, to ensure that there is a regular dialogue about children's services, with two key 	Gill Rollings, Executive Director, Children, Families and Learning will attend future meetings of the Board of NHS Middlesbrough and will act as the link with the Trust Board.	Director of Children's Services	£O	July 2010
decision making bodies. The Panel also seeks assurance that the Chief Executives of NHS Middlesbrough and Middlesbrough Council regularly monitor progress, to discharge their own	Reporting CTB activities formally through the NHS Chief Executive's report. NHS Middlesbrough representation on	Director of Health Systems Development (South)	£0	Ongoing
responsibilities.	both the CTB and Middlesbrough Local Safeguarding Children's Board to ensure agencies are held to account in terms of safeguarding children.	Director of Health Systems Development (South) & Director of Nursing and Clinical Quality, Safeguarding Director of Infection Control	£O	Ongoing
 That the new CYPP clearly identifies the priority areas for the Children's Trust to tackle until 2014. It should also clearly state how progress against those themes will be measured and specify what actions are expected from which partners to achieve those goals. 	Based on the most recent review of the CYP Plan the CYP Trust has agreed that four cross-cutting themes will form the foundations of the next CYP Plan for Middlesbrough. These are a. Reducing Child Poverty (lead by Middlesbrough Partnership) b. Safeguarding	Director of Children's Services	£0	March 2011

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	c. Risk Taking Behaviourd. Emotional Health and Well-being			
	Each priority area will be expected to develop a strategic implementation plan post April 2010, which will identify the outcomes that will be measured to determine success. This reflects the approach of the CYP Trust to work to an outcome-based approach. The implementation plans will identify the partner's contributions. This work is already underway in the Positive Contribution Theme Group who are looking at an integrated approach to reducing risk taking behaviour through improving the resilience of children and young people and their families. It is anticipated that there will be no extra cost to MBC through this process but instead it will inform the arrangement of existing services to meet these agreed strategic priorities and outcomes.			
	NHS Middlesbrough Board will be required to sign off new CYPP 2011/14		£0	March 2011
	Various health representation at Themed Group responsible for reviewing and contributing to new CYPP		£0	Ongoing
	NHS Middlesbrough representation on Trust Executive and will be part of consultation process for new CYPP		£O	Ongoing

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3.	That the Children's Trust critically appraises whether the Trust has access to a sufficiently strong research and intelligence function, to provide the high quality and current intelligence the Trust requires to discharge its duties effectively and provide the detailed evidence required to advance arguments about	Develop an overarching, strategic needs analysis to inform priorities and targets for the revision of the Children & Young People's Plan for 2011-14, identifying any significant information and/or intelligence gaps. Draft needs analysis produced by September 2010.	Director of Children's Services	£O	September 2010
	service and policy development.	Produce an action plan to address identified information gaps to support the production of the final needs analysis and 2011-14 plan.			January 2010
		Develop and strengthen networking arrangements across the research and intelligence functions in local children's services agencies through the establishment of a data group.			March 2010
		JSNA be developed in partnership through the Trust.	Children's Trust Board (CTB)	£0	Ongoing
		NHS Middlesbrough will continually link with partners to ensure that duplication is avoided	CTB Themed Group Representatives JCG CT Executive	£0	Ongoing
4.	That the Children's Trust develops outcomes based measuring framework, which can outline the progress that the Children's Trust is making and the impact	Develop a performance management framework for the Trust, with a draft framework to be submitted to the Trust's executive in September 2010	Director of Children's Services	£0	September 2010
	it is having. This should also be publicly available to ensure those not on the Children's Trust can satisfy themselves of the progress being made.	Review the set of performance indicators to be used by the Trust to monitor and report progress against priorities in its			January 2010

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	2011-14 plan, increasing the focus on outcomes by developing local indicators and establishing clear links between local and statutory indicators where necessary.			
	Embed the outcomes based accountability (OBA) model currently used for performance reporting at the Trust's theme group meetings.			March 2010
	Publish Trust performance reports on appropriate web sites.			October 2010
	NHS Middlesbrough supports the current initiative to introduce outcome based accountability framework.		£O	Ongoing
5. That the Children's Trust asserts itself as the principal forum for the discussion of children's issues within Middlesbrough and takes steps to raise its profile to a level consistent with its importance.	The CYP Trust has recently agreed the new constitution and terms of reference. This reflects the statutory place it has for joint strategic planning. To reinforce and support this, Trust members will be provided with a performance management framework to enable them to track the progress of their jointly agreed strategic priorities so that they can work together to develop joint approaches to addressing areas of under achievement. There will be a planned programme of joint commissioning that will be informed and overseen by the CYP Trust Board that reflects the priorities within the CYP Plan.	Chair of CYP Trust/ all members of the CYP Trust Board of NHS	Not applicable	2010 - 2011
	NHS Middlesbrough recognises the CTB as a key vehicle for joint working on all children and family issues.			

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6. That the Children's Trust becomes much more heavily involved in influencing the commissioning and decommissioning of services for children and their families, making the case for service change where reliable intelligence supports the point. The Panel would like to hear how the Children's Trust will seek to do this.	By using the outcomes based approach, the work of the theme groups will inform the Joint Commissioning Group who will recommend the service reconfiguration. This will be based on the needs analysis developed for each strategic outcome, informed by national and local best practice. As this will involve services provided by all partner agencies it is to be anticipated that the arrangements for service delivery could be a combination of joint provision, co-location and integration of services.	Chair of CYP Trust Joint Commissioning Group/ Chair of Theme Groups/ CYP Trust Executive Committee and Board.	Not known at this point	2010 – 2012
	Director of Health Systems Development is Chair of Joint Commissioning Group (JCG)	Director of Health Systems Development (South)		Ongoing
	NHS Middlesbrough involvement within the JCG	Director of Health Systems Development (South)		Ongoing
7. That the Children's Trust becomes much more involved in the wider debate about children's wellbeing in the town and takes every opportunity to influence public policy, to ensure that it is consistent with the needs of children and young people.	The Trust will continue to influence the wider debate about children's wellbeing through representation on the LSP Executive and the Board of NHS Middlesbrough. The Executive Director, Children, Families and Learning will continue to raise the profile of children's well being through the Council's Corporate Management Team and Executive. The Lead Member for Children, Families and Learning has recently been appointed	DCS Lead Member Trust Executive Trust Board	£O	2010-2014

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	as Chair of the Trust Board and will continue to champion children's issues through the Council's Executive. All members of the Trust Board and Trust Executive will be responsible for championing children's issues within their respective organisations.			
	NHS Middlesbrough will continue to support the CTB taking any opportunity to influence public policy to ensure that outcomes are maximised for children and young people in Middlesbrough.	Board of NHS		Ongoing
	NHS Middlesbrough representation on both the CTB and Middlesbrough Local Safeguarding Children's Board to ensure agencies are held to account in terms of safeguarding children	Director of Health Systems Development (South) & Director of Nursing and Clinical Quality, Safeguarding Director of Infection Control		Ongoing
8. That the Children's Trust partners increase the levels of integration between services to ensure maximum impact is delivered for the resources deployed. This should extend to the introduction of pooled or aligned budgets whenever most appropriate. The Panel would like to hear how the partners are advancing the sharing of expertise and resources to deliver a shared agenda.	There are a number of examples of services providing services through locality service delivery. The next phase of this is to integrate services. This requires the CYP Trust Board to ensure that the governance and professional arrangements are appropriate and determine the scope of integration and the financial arrangements. In Middlesbrough CYP Trust is likely to take an incremental approach to this to ensure that services	Chair of CYP Trust Joint Commissioning Group/ Chair of Theme Groups/ CYP Trust Executive Committee and Board.	Not known at this point	2010 – 2012

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	are integrated where it can be demonstrated that outcomes for children and young people can be improved			
	NHS Middlesbrough is developing an integrated Child Health Specification and will ensure this is done in partnership through the JCG.	Director of Health Systems Development (South)		March 2011
	NHS Middlesbrough and Middlesbrough Council agreed a shared secondment of the Children's Commissioning Manager for 2010/11.	Board of NHS	£45k	April 10 – March 11